

TSX: SIA

\$2.2BEnterprise Value

\$1.2B

Market Capitalization

\$0.92

Annual Distribution

5.0% Dividend Yield

~230%

Total Shareholder Return since IPO

12,000+

Team Members

as at April 30, 2019

2010 | IPO | \$500 M Enterprise

2013 Lois Cormack
Takes over as
President & CEO

2015 • Rebranding to

Company starts trading under TSX:SIA

2017 Sienna named one of Canada's most admired corporate cultures

Sienna exceeds
\$2B Enterprise
Value and is
included in S&P/TSX
Composite Index



Owned Retirement Residences (RR)

Owned Long-term Care Residences (LTC)

Managed Residences (RR & LTC)

35 22 13

Sienna Senior Living Inc. (TSX:SIA) is one of Canada's leading owners and operators of seniors' residences with high quality assets in great locations. With the dedication and support of over 12,000 team members, Sienna helps residents to live fully every day.

Why Invest in Sienna

- Well established in a sector with significant demand and barriers to entry
- Strong seniors living operating platform
- High quality portfolio in key markets across Canada
- Strong financial position with an A (low) bond rating
- Robust development pipeline



10 million seniors in Canada by 2036

Growth Strategy

- Grow the company through strategic acquisitions, organic growth & new development
- Enhance the operating platform
- Maintain a strong balance sheet



Senior Management

Lois Cormack
Director, President & CEO

Nitin Jain

Chief Financial Officer & Chief Investment Officer

Joanne Dykeman EVP, Operations

Lisa Kachur EVP, Operations

Olga Giovanniello EVP, People & Culture

Cristina Alaimo VP, General Counsel

Nancy Webb VP, Marketing & Communications

Board of Directors

Dino ChiesaChairman

Lois Cormack

Janet Graham

Brian Johnston⁽¹⁾

Paula Jourdain Coleman

Jack C. MacDonald

Stephen Sender

(1) Joined board on May 22, 2019

Financial Highlights

Key Performance Indicators \$thousands, except occupancy, share and ratio data	Q1 2019	Q1 2018
Occupancy – Retirement (average)	90.4%	92.6%
Occupancy – Long-term care (average)	98.2%	97.9%
Revenue	163,669	145,357
Net operating income (NOI)	38,912	32,404
Operating Funds from Operations (OFFO)	21,322	18,609
Adjusted Funds from Operations (AFFO)	23,383	20,774
OFFO per share (diluted)	0.322	0.309
AFFO per share (diluted)	0.353	0.344
Dividends per share	0.230	0.225
Debt to gross book value (period end)	47.8%	50.3%
Interest coverage ratio	3.8x	3.8x
Weighted average term to maturity (years)	4.4	4.1

Corporate Social Responsibility

Sienna is deeply connected to its communities where it strives to create a positive experience for its residents, their families and its employees. With a high-performing team and an award-winning workplace culture, Sienna aims to never lose sight of its vision to awaken its communities to the positive possibilities of life's next chapters.

Governance

- Maintain the highest ethical standards through a strong governance framework and an experienced Board of Directors.
- **Leader in gender diversity** with 50% of Sienna's directors and 80% of the executive team being female.

Sienna is among the

Top 5 companies listed on the TSX

in terms of gender diversity

Social

- Strongly committed to giving back;
 Sienna for Seniors initiative has raised
 \$318,000 since inception.
- Sienna named one of Canada's most admired Corporate Cultures in 2017.
- Consistently outperforms provincial and national averages on the quality of care provided to residents.

Environmental

 Key initiatives focus on increasing water conservation and decreasing energy consumption.



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Our Vision is to awaken our communities to the positive possibilities of life's next chapters.

Our Mission is to help you live fully, every day.

Our Values are respect, passion, teamwork, responsibility & growth.

